

# Chicago Alliance to End Homelessness

## Plan Advisory Committee

January 26, 2010

2:00 – 4:00pm

Michael Barlow Center

### MINUTES

#### Members Present:

Christine Achre  
Gina Brown  
Debbie Culpepper  
Aaron Eckhardt  
Lonnie Fulton  
Jeffrey Gilbert  
Ann Marie Grimberg  
Flora Koppel  
Heidi Nelson  
Paula Nixon

#### Constituency Group

Wrap-Around Services  
Permanent Supportive Housing  
Concerned Providers  
Interim Housing  
Consumers Commission  
Chronic Homeless  
At-Large (SPC Ambassador)  
Youth  
At-Large (Chair)  
Consumers Commission

#### Guests:

Beth Curtis  
Johanna Dalton  
Randall Doubet-King  
Susan Reyna  
  
Sherise Alexander  
Nancy Radner

#### Representing

United Way  
Wrap-Around Services  
CAEH Board  
Beacon Therapeutic  
  
CAEH Staff  
CAEH Staff

#### INTRODUCTIONS:

- Members introduced themselves and their respective constituency groups.

#### APPROVAL OF MINUTES:

- Minutes of the September meeting are not available yet; hopefully they will be available at the next meeting.
- Minutes of the December 15th meeting were presented for approval. Minutes were approved unanimously.

#### PLAN PRIORITIES

- Discussion of the Plan Priorities continued.
- It was agreed to divide the priorities among several meetings.
  - What have been the achievements?
  - Are there any additions to be made?
  - Did staff meet the mark?
  - How to prioritize?

- Did constituency groups give feedback since Dec 15<sup>th</sup> meeting?
  - Concerned Providers ..... No meeting since Dec 15<sup>th</sup>
  - Consumers Commission... No meeting since Dec 15<sup>th</sup>
  - Homeless Families ..... Little feedback
  - HMIS Committee ..... Yes
  - Interim Housing..... No meeting since Dec 15<sup>th</sup>
  - Perm Supp Housing..... No meeting since Dec 15<sup>th</sup>
  - Prevention..... Not present
  - Wrap-Around Services..... Next meeting Jan 27<sup>th</sup>
  
- HMIS Committee Feedback
  - Plan Priority #4 – Technology Infrastructure
  - Are there any additional achievements – No
  - Transition to new vendor allows for improved reporting capabilities
  
- Plan priorities chart was updated with comments from HMIS committee and other comments during discussion. Revised chart will be redistributed to PAC members for dissemination to constituency groups. Members agreed to bring feedback from constituency groups to February meeting.
  
- Next meeting date; February 23, 2010, 2:00-4:00pm, Michael Barlow Center
  
- Meeting Adjourned

# Chicago Alliance to End Homelessness

## Plan Advisory Committee

February 23, 2010

2:00 – 4:00pm

Michael Barlow Center

### MINUTES

#### Members Present:

Christine Achre, Wrap-Around Services  
Gina Brown, Permanent Supportive Housing  
Debbie Culpepper, Concerned Providers  
Andrea Dakin, Homeless Families  
Ceandra Daniels, At-Large  
Aaron Eckhardt, Interim Housing  
Lonnie Fulton, Consumers Commission

Jeffrey Gilbert, Chronic Homeless  
David Granberry, Consumers Commission  
Ann Marie Grimberg, At-Large (SPC Ambassador)  
Kathleen Molnar, Homeless Prevention  
Heidi Nelson, At-Large (Chair)  
Paula Nixon, Consumers Commission  
Sherise Alexander, CAEH Staff

#### Members Absent:

Nicholas Benedetto, Outreach & Engagement  
Flora Koppel, Homeless Youth

#### Guests:

Beth Curtis, United Way (Funder)  
Michael Banghart, RSSI

#### Review of Goals to Review Plan Priorities

- Briefly review achievements
- Focus on goals
- Have constituency groups review language and bring to PAC
- Review of priorities got out of order due to lack of participation of constituency groups
- Go back to original plan

#### Review of Technology Infrastructure Goal

- Achievement – creation of HOST (Housing Options Survey Tool)
- Add – Implement real-time options into HOST (is what client qualifies for really available?)
- Add – Encourage DFSS to enter families into HMIS and provide clarity of HMIS processing between providers and DFSS.
- Bullet 1: Provide real-time data on homeless system utilization and unit availability.
- From Wrap-Around Services: Establish a methodology to ensure the accuracy of HMIS data.
- Add – Evaluate successful HMIS processes throughout the country to ensure Chicago's ongoing commitment to improvement.

#### Review of System Transition Goal

- From PSH: Restore 10% cuts (it was decided to wait and add to Resource Development Goal)
- From Families: see handout (it was decided to wait for evaluation request status report on Plan Evaluation from CAEH staff.

#### Review of Prevention and Engagement Goal

- Achievement – infusion of HPRP funding

Next Goals to Review:

March 23, 2010:

Housing First

Coordinated Resource Development

April 27, 2010:

Wrap-Around Services

Communications

Evaluation

May 25, 2010:

Mainstream Resources

Training and Technical Assistance

Public Policy Change and Advocacy

Next Meeting Date:

March 23, 2010

Michael Barlow Center

Adjournment

Submitted by Debbie Culpepper

**Chicago Alliance to End Homelessness  
Plan Advisory Committee  
March 23, 2010  
3:00pm-5:00pm**

**Members present:**

Andrea Dakin-Homeless Families  
Ceandra Daniels-At-Large  
Lonnie Fulton-Consumer's Commission  
Jeff Gilbert-Chronic Homeless

David Granberry-Consumer's  
Commission  
Ann Marie Grimberg-At Large  
Kathleen Molnar-Homeless Prevention  
Heidi Nelson- At-Large

**Members absent:**

Christine Achre-Wraparound Services  
Gina Brown-Permanent Supportive  
Housing

Debbie Culpepper-Concerned Providers  
Aaron Eckhardt-Interim Housing  
Paula Nixon-Consumer's Commission

**Staff:**

Sherise Alexander-CAEH staff  
Nancy Radner-CAEH staff

**Guests:**

Beth Curtis-United Way

**Program models chart update**

The Planning Council continues to review the Program Models Chart. A committee of the Planning Council was formed to review the document before approving it. The document was received by the Planning Council in October 2009 and is expected to be approved by May 2010. The committee is not discussing how the system will ensure the program models are being followed by programs. However, it was mentioned that the evaluation of the plan to end homelessness will address this. The Planning Council will present the approved Program Models Chart to the Service Providers Commission.

The question was raised what will happen with the Program Models Chart and the Plan Priorities after the Plan Advisory Committee (PAC) has finished its work on both documents. It was noted that the recommendations of the PAC has informed the Planning Council on how to utilize the revised models in evaluating Chicago's homeless system. The Plan Priorities document is owned by the Chicago Alliance to End Homelessness (CAEH). The recommendations of the PAC will be used for future conversations with the City of Chicago as both entities discuss their own priorities. This conversation should occur at the end of May or beginning of June.

**Discussion on priorities of Chicago's Plan to End Homelessness**

Comments were gathered from the following constituency groups: interim housing, permanent supportive housing, homelessness prevention, homeless families, chronic homelessness, and wraparound services.

## **Review of Housing First: Moving to Permanent Housing**

- A. Ensure a range and quantity of interim housing and permanent housing models that meet the needs and are readily available

### Achievements

- CHANGE: Stable Families Initiative housed 50 families from shelter who were employed or employable
- ADD: The Homeless Prevention and Rapid Re-Housing Program was implemented and is targeted to serve 9,000 people in three years

### Goals to be accomplished

- CHANGE: Need wider range of housing options for families, seniors, young moms, people who were previously incarcerated, veterans, individuals exiting nursing homes/IMD's, non-disabled individuals who do not fit into other traditional eligibility criteria
- CHANGE: Improve working relationship with CHA to maximize resources and opportunities
- CHANGE: Increase prevention strategies that support housing retention

- B. Create new project-based permanent supportive housing for persons who are homeless

### Goals to be accomplished

- CHANGE: Implement second Supportive Housing Initiative using new sources of operating funds to meet the needs of various populations

- C. Develop strategy to access private market units with subsidies in place for those at or below 30% area median income

### Goals to be accomplished

- ADD: Conduct outreach and education to landlords to increase available rental pool
- ADD: Rework the Low Income Housing Trust Fund program to remove barriers to success (chronic homeless requirement, payment of utilities, speediness of application review and approval)

- D. Develop strategy to access private market units without subsidies in place for those at or below 30% area median income

### Achievements

- CHANGE: Housing Locator program has served 800 households

### Goals to be accomplished

- CHANGE: Expand Housing Locator program as needed according to results from evaluation of Plan to End Homelessness

- E. Explore the development of centralized waiting list for permanent housing units funded for homeless individuals and families

### Goals to be accomplished

- Explore feasibility and implement where indicated as appropriate.

F. Develop furniture resources to assist families moving into housing

Goals to be accomplished

- Increase city program resources not based solely on funds allocated for furniture resources

**Ranking of goals**

- Need significantly more housing with lower barriers
- Increase the number of harm reduction units in the system.
- Need wider range of housing options for families, seniors, young moms, people who were previously incarcerated, veterans, individuals exiting nursing homes/IMD's, non-disabled individuals who do not fit into other traditional eligibility criteria

Note: The group was not able to review the Plan Priority: Coordinated Resource Development due to time constraints. This priority will be reviewed at the next meeting. Constituency groups were asked to review Wraparound services, Communications, and Evaluation before the next PAC meeting.

**Update on evaluation of Chicago's Plan to End Homelessness**

The evaluation of Chicago's Plan to End Homelessness was launched in June 2009. The evaluation is following 550 households over one year and interviewing them three times throughout the year. Initial results will be made available to the public in May 2010.

In addition to the interview with consumers, a process evaluation is also occurring to understand how people are entering into the system-hospitals, jails, etc. An assessment of the assets of Chicago's homeless system is also occurring. This assessment is being done by interviewing homeless service providers.

Once the evaluation has been completed, PAC will assist CAEH in figuring out what to do with these results and how to move forward as a system.

**Next meeting date**

The next PAC meeting is scheduled for Tuesday, April 27, 2:00pm-4:00pm at St. Leonard's-2120 W. Warren Blvd.

# Chicago Alliance to End Homelessness

## **Plan Advisory Committee**

May 25, 2010  
2:00-4:00 PM  
St. Leonard's  
2120 Warren Blvd.

### **MINUTES**

#### Members Present

Christine Achre - Wrap-Around Services  
Andrea Dakin - Homeless Families  
Aaron Eckhardt - Interim Housing  
Lonny Fulton - Consumer's Commission  
Ann Marie Grimberg - At Large (SPC Ambassador)  
Flora Koppel - Youth Constituency Group  
Heidi Nelson - At Large (Chair)

#### Members Absent

Gina Brown- Permanent Supportive Housing  
Debbie Culpeper- Concerned Providers  
Jeff Gilbert - Chronic Homelessness  
Paul Nixon - Consumers Commission

#### Staff

Sherise Alexander  
Nancy Radner

#### Guests

Brian Newell, Heartland Health Outreach

#### I. Welcome and Introductions:

- Members introduced themselves and their respective constituency groups
- Heidi Nelson Chaired the meeting

#### II. Approval of Minutes

- Minutes from the April meeting were unavailable, Aaron will have them prepared for the next meeting

#### III. Discussion on the Plan to End Homelessness Priorities

##### a) Wraparound Services

- The Committee began revising language to the Wraparound Services' priorities and goals. There was discussion whether emphasis should be placed on the Case-Management component of the program, or if their area is expanded into other service realms (i.e. capacity building, training)
- Christine proposed to emphasize an "integrated service model" rather than just case management, whereas Heidi wanted to ensure that the Wrap-Around's Case Management was still a priority, due to its good performance and importance for funding.

- Christine suggested that the language of the “system” be clarified and standardized so that each provider across the spectrum of services understood and used the same language (i.e. both a mental health worker and an emergency shelter employee could understand the same language/instruments)
- “Systems Integration” was decided to be top priority
- Added Bullet Point/Goal to be accomplished: “Determine capacity of HMIS to improve the coordination of service
- 3b: Priority should be, to help Alliance providers connect with funded third party within their respective communities (churches, long-term care centers, substance abuse providers)

b) Public Policy

- Language was added and clarified under both achievements and goals to be accomplished
- New Achievements: Successfully advocated for a fee waiver for State IDs for homeless individuals
  - Heidi new goal proposed “Advocate for services funding through multiple federal streams

c) Training and Technical Resources

- Add achievements for best practices in both Harm Reduction Round Table and Social Enterprise Round Table
- 11 a) Changed to “Alliance Staff and the Chicago Planning Council on Homelessness will provide ongoing training and technical assistance around Hearth Act and similar funding applications
- 11b) Alliance staff will provide training and technical assistance to Chicago’s entire HUD population

d) Mainstream Revenue

- Heidi advocated for adding the point “Assess the effectiveness and advocate for effectiveness of presumptive eligibility process
- Priority remains point 1

IV: Next meeting:

- Create flow-chart to finalize priorities
- Before next meeting, speak with Chronic Homelessness Constituency Group about SOAR

V: Adjourn

**Chicago Alliance to End Homelessness  
Plan Advisory Committee**

June 22, 2010

2:00 – 4:00pm

Michael Barlow Center

Members Present:

Gina Brown, Permanent Supportive Housing  
Debbie Culpepper, Concerned Providers  
Beth Curtis, Funders, United Way  
Johanna Dalton, Wrap-Around Services  
Lonnie Fulton, Consumers Commission  
Ann Marie Grimberg, At-Large, SPC  
Flora Koppel, Youth  
Kathleen Molnar, Prevention  
Ken Williams, Chronic Homeless

Guests:

Erica Combs, Unity Parenting  
Katara Jordan-Brewster, Unity Parenting  
Amber McDonald, Unity Parenting

Staff:

Sherise Alexander, CAEH Staff  
Nancy Radner, CAEH Staff

Meeting was called to order at approximately 2:15pm by Nancy Radner who announced that Heidi Nelson was absent due to a personal family emergency.

Nancy also announced that Heidi Nelson would be leaving Heartland Health Outreach August 1, 2010 to run Healthcare for the Homeless facility in Cape Cod, Massachusetts.

Nancy briefly discussed the U.S. Plan to End Homelessness released today by President Obama.

The Plan Advisory Committee identified goals of the Plan Priorities to be accomplished (1-12) and those to be prioritized (1-9) to be narrowed down to 15 as priorities of the Plan.

The Plan Priorities Document was discussed and priorities were voted on. The Plan Advisory Committee thought to focus on three (3) tenets of the Plan:

- Prevention and Engagement
- Housing First
- Wrap-Around Services

The Top Priorities for Implementing Chicago's Plan to End Homelessness will guide the work of the Alliance for the next three years.

Next Steps:

- Plan to meet with DFSS Commissioner Mary Ellen Caron in July
- No Plan Advisory Committee meeting in August
- Review in September how to move forward, and elect new Committee Chair.

Next meeting: September 21, 2010, 2:00-4:00pm, Michael Barlow Center.

# Chicago Alliance to End Homelessness

## Plan Advisory Committee

September 21, 2010

2:00 – 4:00pm

Michael Barlow Center

### Members Present:

Christine Achre, Wrap-Around Services  
Debbie Culpepper, Concerned Providers  
Beth Curtis, Funders, United Way  
Ceandra Daniels At-Large  
Kathleen Molnar, Prevention  
Sherise Alexander, CAEH Staff  
Nancy Radner, CAEH Staff  
Sharaya Tindal, CAEH Staff Intern

Nancy Radner called meeting to order at approximately 2:10pm

Members introduced themselves.

Minutes from June 22, 2010 meeting were approved.

### Election of new Chair:

There was discussion regarding electing a new chair since Heidi Nelson's resignation. It was determined that there was not a quorum, but Ceandra Daniels was nominated and the nomination was seconded. Ceandra was elected by consensus – this election will be ratified at the next meeting with a quorum. Until that time, Ceandra will serve as Chair.

### Meeting with Commissioner Caron on Sept 27, 2010:

The purpose of this meeting is to discuss the top priorities for implementing Chicago's Plan to End Homelessness. Ceandra, Beth and Christine will attend the meeting.

1. Explain the process for selecting these priorities. Explain that 'numbers' are not an indication of the importance of priorities.
2. Prior to the meeting, prioritize according to 3 tenets of the plan:
  - Prevention and Engagement
  - Housing First
  - Wrap-Around Services
3. Nancy suggested developing a work plan to accompany the priorities.
4. It was decided that it will be communicated to Commissioner Caron that the Plan Advisory Committee will be developing a work plan to present to DFSS that will specify which entity will be responsible for what, how to mobilize entity, follow-up letter after meeting.
5. Prior to meeting, make changes to Priorities t#8, #12, and #13.

Additional topics to be discussed:

1. What is going to be done with Parking Meter money that was to be set-aside for the Plan (4.2m over 5 years, \$700,000 for shelter system)? CAEH is in charge of tracking the spending plan – are we correct in assuming this is the plan?
2. What is the plan for executing allocation of these funds?
3. Discuss improvements needed to the “311” system – probably need more resources.

Other items to be discussed at a later date:

1. What is priority for set-aside of resources for 100,000 homes?
2. AFC volunteered to use their SIT model for delivery of case management.

CAEH REACH Program:

Christine Greene, Michael Sosin, Susan Grossman, Loyola University, are researchers evaluating the Plan to End Homelessness

Evaluation Components:

- Focus Groups of Consumers
- Longitudinal Study (550 households at 6 month intervals over 18 months [pulled Youth out]).
- Provider Survey
- Set of Observations

Nancy showed a Power Point presentation that gave some preliminary results of the research. More information to come later.

Next Steps:

Work Plan, REACH

Adjournment: 3:55pm

Next Meeting: Tuesday, October 26, 1:30-3:30pm (note time change)

Submitted by Debbie Culpepper

## Chicago Alliance to End Homelessness

### Plan Advisory Committee

October 26, 2010

1:30 – 3:30pm

Michael Barlow Center

#### Members Present:

Christine Achre, Wrap-Around Services  
Debbie Culpepper, Concerned Providers  
Ceandra Daniels, SPC At-Large  
Aaron Eckhart, Interim Housing  
Jeffrey Gilbert, Chronic Homeless  
David Granberry, Consumers Commission  
Flora Koppel, Homeless Youth  
Kathleen Molnar, Prevention

Sherise Alexander, CAEH Staff

Nancy Radner, CAEH Staff

Ceandra Daniels called meeting to order at approximately 1:47pm

Members introduced themselves.

Minutes from September 21, 2010 meeting were approved.

#### Ratify election of new Chair:

At the September meeting, Ceandra Daniels was nominated as new Chair, and elected unanimously by all members present at that meeting. Since there was not a quorum, members decided to wait until the October meeting to ratify the election. Ceandra Daniels' election at the September meeting was unanimously ratified by all members.

The question of voting rights for Foundation members (Beth Curtis) was raised by Sherise Alexander. The committee also discussed whether participation by a foundation member on PAC should be called a community member or a foundation member. It was noted that Beth Curtis, United Way, has been very active on the Committee and currently does not have any voting privileges. Christine Achre moved to approve Beth (not as a member of a foundation or a community member) as a voting member on PAC. Flora Koppel seconded the motion and it was passed unanimously. The PAC will continue to evaluate its membership structure as it relates to foundations and community organizations.

#### Meeting with Commissioner Caron and DFSS on Sept 27, 2010

Christine Achre, Beth Curtis, Ceandra Daniels, Sherise Alexander, and Nancy Radner met with DFSS Commissioner Mary Ellen Caron, Deputy Commissioner, Rick Estrada and Betsy Benito to

discuss the Priorities of the Plan. The structure and purpose of the PAC were discussed along with the Plan Priorities developed by the PAC. The City also brought their own list of priorities – they were very similar to the PAC’s. During the meeting, a question was raised about the City’s commitment to fund homeless services (1.4 million to bolster emergency services and \$700,000 allocated to family housing). Commissioner Caron assured those present that the city is still committed to funding homeless services. The PAC promised to deliver a work plan to the City within 3-4 months based on its Plan Priorities along with a review of DFSS’ priorities. The work plan will identify which priorities the Chicago Alliance would like to see go into the City’s RFP in selecting programs to fund using the parking meter money. Another question raised during the meeting was whether DFSS will still be committed to the Plan to End Homelessness after Mayor Daley leaves office. Commissioner Caron stated the City would still be committed.

Funding Campaign:

Nancy suggested launching a campaign to approach mayoral candidates regarding sustainable funding for supportive services. As this issue is examined a bit more, it will be revisited by PAC for further discussion.

Next Steps:

1. Combine the City’s priorities with PAC priorities
2. Look at outcomes of evaluation
3. Look for parking meter funding
4. Prepare work plan

Next Meeting:

November 23, 2010, 1:20-3:30pm, Michael Barlow Center

Meeting Adjourned at 3:25pm

Submitted by Debbie Culpepper

## Chicago Alliance to End Homelessness

### Plan Advisory Committee

Nov. 23, 2010

1:30PM — 3:30PM

St. Leonard's Ministries, Michael Barlow Center

Minutes

#### Members Present:

Christine Achre, Wrap - Around Services  
Ceandra Daniels, SPC At – Large  
Aaron Eckhart, Interim Housing  
Jeffrey Gilbert, Chronic Homelessness  
David Granberry, Consumers Commission  
Flora Koppel, Homeless Youth  
Kim McManus, Homeless Families  
Kathleen Molnar, Prevention  
Ann Marie Grimberg, SPC At-Large  
Sanja Stinson, SPC At-Large

#### Staff:

Sherise Alexander, CAEH Staff  
Nancy Radner, CAEH Staff  
Sharaya Tindal, CAEH Intern

Ceandra Daniels called meeting to order at 1:42PM and requested member introductions be done.

Minutes from the October 26, 2010 meeting were approved.

#### Alliance Plan Priorities Work Plan:

The meeting began with the committee reviewing the plan priorities work plan that incorporated the City's plan priorities as discussed at the October committee meeting. In reviewing the work plan, a suggestion was made to look at which priorities of the work plan could be included in the upcoming City RFP on homeless services. The question was raised: What input PAC could give the City on how the 4.2 million parking meter funds should be spent? The suggestions for the RFP included: Putting money towards the aging homeless population; Triage social services (3 months of services that are comprised of budgeting/money management training, household maintenance training and job placement assistance); Funding mental health services until 2014; funds for security deposit/move –in costs, Housing Locators; Rapid Re-housing with short term subsidies; and Permanent Housing with Short Term Support.

In the review of the work plan, the committee agreed that the work plan should include 1) the responsible entities for each plan priority and 2) the strategy of execution for each priority. The committee completed a review of the first two priorities— Prevention and Engagement and Housing First: Moving to Permanent Housing. The committee agreed they would defer responsibility of the Prevention and Engagement Priority to the Discharge Planning Committee's Work Plan and would request the Discharge Planning Committee give a presentation to the Plan Advisory Committee that

incorporates the Discharge Planning Committee's Work Plan into the Alliance's Work Plan. The committee recommended that for Housing First, section A, that the Permanent and Interim Housing constituency groups along with the Advocacy Committee, HPRP providers and Permanent Housing with Short-Term Support providers should be the responsible entities for executing this plan priority. The strategy for the Housing First priority is to increase housing stock via advocacy for funding of the National Housing Trust Fund; expanding the number of landlord by building a network of private landlords; and provide triage services through housing stabilization services (utility assistance; security deposits/move in costs). The committee determined that the strategy of section B of the Housing First priority—increase the supply of low barrier housing (i.e. harm reduction housing units, units with mental health services, units for ex-offenders) would begin with the aforementioned responsible entities sitting down with the Harm Reduction Institute to talk about the Harm Reduction Institute's methods & funding. Further, the responsible entities will converse with "political actors" about real movement towards getting ex-offender housing. It was mentioned that some allies may be found in organizations such as the Safer Foundation and Thresholds. Randall Doubet-King volunteered to look at the Mayor's Office Re-Entry report and recommendations. Lastly, as a part of the strategy for section B, the responsible entities will advocate for ex-offenders regarding housing restrictions.

A motion was made to strike "people exiting nursing homes/IMD's" from section 2c of the Work Plan. The motion carried.

The section C of Housing First—create more specialized housing (i.e. young moms, veterans, seniors, youth, LGBT) was reviewed and the committee concurred that providers should be educated on how to better incorporate special populations into existing programs in an effort to garner funds allotted to those special populations. As part of the strategy to address youth issues, members of the Homeless Youth constituency group attended the Mayor's youth task force meeting to look at addressing youth homelessness issues i.e. civil rights, social services, etc. Nancy Radner and Sherise Alexander met with the VA to discuss department turnaround regarding VA homelessness service provision and have cultivated a relationship with the VA to improve services and access to VA services funding.

Announcements:

Aaron Eckhart announced his resignation from REST and from the Plan Advisory Committee. He informed the committee that he is moving back to Ohio. The committee acknowledged Aaron's enthusiastic commitment and dedication as a member of PAC and expressed that all will miss him.

Next Meeting:

The next meeting will be Tuesday, January 11, 2011 at St. Leonard's Ministries from 1:30 PM – 3:30 PM.

Submitted by,  
Sharaya Tindal